

Appendix 1: Consultant Expenditure

Consultant / Consultancy	Amount Spent	Purpose of Work	Duration
MARTIN JENKINS & ASSOCIATES LTD	1,752,219.62	Various contracts: Regulatory system advisory support MOP policy support HR policies and procedures review Project management Support from an external advisor to act as a strategic sounding board to support the process of change and alignment in the recently restructured regulatory function.	Various
VOCO LIMITED	1,420,354.39	Various project management: Hunting permit Zero Trust Network Regulatory System (ORS) CRM Base Capability Establishment Shared Services Improvement Taupo Fishing Licence Payment Gateway	Various
NIMBL CONSULTING LIMITED	1,062,251.42	Financial Capability Uplift SP&I Operating Model Project Management: Intranet Replacement (Lock), SF - Shared Services Improvement Projects	Various
DELOITTE	927,578.50	Various contract: Business Case review of the Auckland Island project Visitor Centre Strategic Review Preliminary commercial strategy for procuring and managing Infrastructure programme of Maukahuka eradication project Strategy and creative for Stream 1 of the DOC Mobilising for Nature Programme Campaign strategy and campaign creative workstream Partnership Framework review	Various
COGNIZANT NEW ZEALAND LIMITED	649,938.62	Various contract roles: Project Coordinator Programme Architect Data Governance Advisor	Various

Consultant / Consultancy	Amount Spent	Purpose of Work	Duration
CAPGEMINI NEW ZEALAND LIMITED	452,179.61	Project management services: Website upgrade and IVL Projects	Various
NEW ZEALAND INSTITUTE FOR EARTH SCI	418,935.62	Various contracts: Monthly Weather Forecasts Pesticide risk assessment trial delivery Localised weather forecast for 1080 bait application Environmental - Ruppia monitoring and report writing of Waituna Lagoon. Contributing to the resource Consent for Waituna Lagoon	Various
VAN HATTUM CORSBIE LIMITED	340,725.60	GIS Capability uplift and UI/UX Designer	Jul24-Feb25
ANGUS & ASSOCIATES LTD	319,633.98	Various contract: Visitor Risk Assessment and CSO Public Private benefit assessment Rākau Rangatira - Operating Model - Market Research	Various
WSP NEW ZEALAND LIMITED	317,322.35	Various projects: Pre-safety Engineering Assessment / Audit for TAC Carpark and Mahinapua Rail Bridge Chateau Tongariro Repair and Maintenance Exp. Assessment and review of documents related to Globe Mine. Assessment on unstable rockface	Various
DATACOM SYSTEMS LIMITED	298,838.07	Various Project Management: Regulatory System (ORS) CRM Base Capability Establishment SF - Shared Services Improvement Projects	Various
S ATAALLAH T/A ABRAX LIMITED	279,105.00	Contaminated Sites Projects	Jan22-Jun26
BRUCE ENSOR BUILDERS LIMITED	248,751.47	Kaikoura Field Base Upgrade	Nov23-Nov24
HARRISON GRIERSON CONSULTANTS LTD	232,324.30	Clear permissions backlog, Ministers Priority Fast Track applications management, report writing and permissions processing support.	Mar25-Aug25
PDP LIMITED	229,082.43	Contamination Technical Advice Ecosystem type case study and red listing assessment	Various
EAGLE TECHNOLOGY GROUP LTD	219,374.68	Various contract: Cultural Heritage Survey Project GISEP Phase 1 Upgrade GIS Capability uplift	Various

Consultant / Consultancy	Amount Spent	Purpose of Work	Duration
		Hunting Permits Regulatory System (ORS) Shared Services Improvement Projects	
INFORMATION LEADERSHIP DESIGN	218,897.27	Project management - Information Management Future State	Jan25-Mar26
CJC ASSOCIATES LIMITED	216,600.00	Lead major procurement projects and support regional operations.	Apr25-Jun25
VIASTRADA LTD	200,000.00	Accessibility Audit of Short Walk Day Hikes Experiences	Jun25-Dec25
BIRCH SURVEYORS LIMITED	173,264.10	Brought in to develop cadastral survey plans for all 19 new protection areas established by the Hauraki Gulf / Tikapa Moana Marine Protection Bill	May24-Jun25
ALLEN AND CLARKE POLICY AND	154,181.28	Various contracts: International literature review on how international jurisdictions fund and deliver conservation, and on opportunities to learn from and/or adopt international approaches in NZ. Evaluate the operation and effectiveness of the Guardian management measure within the Kaikūra Marine Management Act as part of its 10 year review. Supporting DOC Private Secretaries and Government Services.	Various
EHS SUPPORT NEW ZEALAND LTD	149,124.62	Technical advice on contamination	Various
LEVA ADVISORY LIMITED	149,005.00	Various contract roles: Senior Project Coordinator Senior Business Analyst Change Analyst Change Lead	Various
SEAMLESS DATA LIMITED	138,307.20	Spatial Data Integration - Project GISEP Phase 1 Upgrade	Jul24-Jan24
NEW ZEALAND INSTITUTE FOR BIOECONOM	135,988.34	Various advice: Max Carbon Restoration costings for Burnt Face & Report GBIF Readiness assessment General support and maintenance for NVS Database Test samples for presence of toxins Feasibility study on the potential use of dwarf mistletoe as a biocontrol agent targeting Pinus contorta in New Zealand Analysis of vegetation plot data at Whangamarino	Various

Consultant / Consultancy	Amount Spent	Purpose of Work	Duration
		Plant Species Testing DNA testing to confirm method of kiwi predation	
S&T Wellington Limited T/A Stephenson & Turner	135,774.37	Consultancy services in relation to the Napier Relocation Fitout Project - Office, 303 North Rd, Te One	Oct24-Oct25
LUMA ANALYTICS LIMITED	133,900.00	Data Analytics for permissions and regulatory services	Mar25-Jun25
TONKIN & TAYLOR LTD	117,940.77	Contamination Technical Advice Cath Cove-Option 2a Feasibility (V04) Development of a fish survey plan for Whangamarino	Various
E3SCIENTIFIC LIMITED	117,142.02	Contamination Technical Advice	Mar24-Dec25
PF OLSEN & CO LTD	116,788.53	Plantation forest management	Sep25-Sep25
TE RUNANGA O NGAI TAHU	110,050.03	Submission report provided by Ngai Tahu on Stewardship land reclassification of WSI Te Tai Pautini, Ngai Tahu consultation with the Minister on reclassification proposals, and discuss recommendations for Ministers final decision.	Nov24-Mar25
CBRE LIMITED AUCKLAND	109,255.34	Building Management service: Metservice Building Chateau Tongariro	Various
9(2)(a)	106,122.50	District and multi-regional permissions and statutory support across a range of legislation and activities on the conservation estate	Various
BECA LTD	101,791.91	Development of the DOC redesign of Visitor Service Standards Pukerangiora Pa HR Carpark design Commercial Infrastructure Assmnts Contaminated Sites	Various
BOFFA MISKELL	101,709.40	Restoration costings Puponga Farm Park, Final report delivery Peatland restoration plans two sites, Final report delivery MOP Spatial Plan	Various
RESEARCH FIRST	92,330.16	Trust and confidence research	May25-May25
DEXTERA LIMITED	89,580.00	Project management - Dolomite Point Redevelopment Project (DPRP)	Feb22-Mar26
KEIR PROJECTS LIMITED	87,050.00	Track maintenance - Kauri and Hakarimata Summit	Various

Consultant / Consultancy	Amount Spent	Purpose of Work	Duration
NZ INSTITUTE OF ECONOMIC RESEARCH	83,566.50	Economic research services contract to provide independent view and assessment on what feasible economic use there was for conservation land of lower value.	Oct24-Dec24
ROB TILBROOK BUILDER LIMITED	83,055.79	Otaki Health Camp Rotunda Stg2	Jan25-May25
COLLINS CONSULTING	81,162.42	Project facilitation for OMF and AEMC	Dec24-Mar25
SIKA FOUNDATION CONSERVATION TRUST	80,000.00	Provision of specialist resource to oversee Sika deer management operations in Kaimanawa and Kaweka Forest Parks	May25-May25
ENGINEERING DESIGN CONSULTANTS	77,843.04	Otawa Culvert removal, emergency work, design work	May24-Feb25
PRENDOS NEW ZEALAND LIMITED	77,805.50	Various project management contract: Chateau Tongariro Structural Survey Metservice 32 Salamanca Rd Wgtn	Various
HE WAKA KOTUIA TRUST	75,000.00	Treaty capability services	Mar25-Jul25
BLACKSMITH LIMITED	74,800.00	Leadership training	Nov24-Feb25
NGATI APA KI TE RA TO	74,500.00	Ngati Apa will assess and provide views on up to 118 stewardship land areas within their Treaty Settlement Area. Input will inform Ministers decisions and DOC's advice.	May25-Jun25
9(2)(a)	73,814.36	Strategic design and implementation of the PF2050 Programme	Feb23-Jan25
COMMERICAL DIVE ENGINEERS LIMITED	69,369.00	External engineering consultation for wharf works Dive engineering	Various
THINKPLACE LIMITED	68,282.00	Cultural Heritage Experience Design	Feb25-Jun25
PUBLICVOICE LIMITED	66,975.00	Consultant to assist with the submission process and reporting requirements under the Te Hiku Settlement Act and Conservation Act 1987 for the Te Hiku O Te Ika Conservation Management Strategy (CMS) for Te Korowai.	Jul24-Dec24
PYNENBURG & COLLINS ARCHITECTS LTD	64,042.73	Architectural upgrade design of Dart Hut Wardens' Quarters and Harris Saddle Shelter. Assessment duties for Tender and project construction monitoring	Various

Consultant / Consultancy	Amount Spent	Purpose of Work	Duration
WEKARESEARCH	62,500.00	Test samples for presence of toxins. AI tool for predator identification	Various
DESCIPHER	62,240.40	Various contract: Freshwater Biosecurity Bio Planning Approach / Bio Invest contract variation review Nga Awa Comms support	Various
BACKBLOCKS ENVIRONMENTAL MGMT	61,200.00	Advisory work on pest control operations	Jun25-Jun25
DAMWATCH ENGINEERING LTD	60,957.85	Dam Technical Advice	Jul23-Jul26
9(2)(a)	60,633.49	Pesticide information review	Oct24-Jun25
FOX & ASSOCIATES LTD	57,700.00	Dam Technical Advice - Loopline Road, Okuku Reservoir and Otago Dam	Jan25-Apr25
AUSTRALIAN CENTRE FOR ADVANCED COMP	55,975.00	ServiceNow HR Service Implementation AC3	Sep24-Jun26
FRAME GROUP LTD	53,032.86	Various contracts: Hump Ridge GWP Delivery Capex IVL Projects Mangapohue Bridge & Gantry repl VAMM20-21 Motutapu Causeway Bridge Replacement Rangitoto Summit Track Work SSI Flood Recovery Prog Planning VAMM 21.22 Whakapapa Critical Pipe renew TAU - Tracks Te Pahi sand Dunes Experience Warawara Road Upgrade	Various
DAVIDSON GROUP LTD	51,636.97	Asset engineering	Ongoing
POKEKA POUTINI NGAI TAHU LTD	50,000.00	3 year review of the West Coast Te Tai o Poutini Conservation Management Strategy (CMS)	Jul24-Jul27
SOUTHERN LAND & WATER PLANNING LTD	49,589.33	Resource consent, planning advice for Ocean beach Landfill remediation	Sep22-Jun25
AGILE ENGINEERING CONSULTANTS LIMIT	49,272.50	Chateau Tongariro Ongoing Costs	Jun24-Ongoing

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NGATI HEI CHARITABLE TRUST	48,685.00	Cath Cove consultation and Visitor Management Plan Cultural Impact Assessment on tree removal for Kawau.	Nov24-Jun25
THE RESEARCH AGENCY LIMITED	48,524.40	Behaviour Change Training Programme MFN Hero Experience Journey Mapping	Various
NORTHLAND DIVE LTD	48,521.74	PKI_20240601_URC Vessel contract services	Nov25-Jun25
CONTAMINATED LAND SOLUTIONS LIMITED	47,178.10	Engagement of a contaminated land technical advisor (SQEP CEnvP SC)	Feb23-Mar25
9(2)(a)	46,650.00	Puketi and Ranfurly Bay Goat control	Apr25-Jun25
HAIL ENVIRONMENTAL LTD	45,988.87	Contamination Technical Advice	Aug24-Mar25
MIKE HARDING ENVIRONMENTAL CONSULTA	45,805.33	Ecological survey in accordance with the Significant Inherent Guidelines to support the districts decision making on recommendations for CPLA activities to the CCL	Oct24-Nov24
TATAU TATAU O TE WAIROA CHARITABLE	44,115.00	Iwi and hapu based Taiao planning and delivery of settlement obligations	Jan25-Nov25
INSPIRE GROUP LIMITED	43,082.56	Heritage reset learning development	Various
ORIGIN ARCHAEOLOGY LTD	41,455.00	Condition Assessments Rangitoto & Motutapu Farm Archeological assessment	Jan25-Jun25
LINK CONSULTING GROUP	40,835.31	As DOC procurement was unable to resource the procurement of the Ruapehu Redundant Infrastructure works, we engaged a consultant to help with this work.	Jan25-Dec25
TE AMOKURA CONSULTANTS	39,260.00	Provide strategic and operational executive support to improve the way DoC works and build relationships with Māori. Raukumara Pae Maunga governance chair	Various
RESOURCE COORDINATION PARTNERSHIP	38,655.00	Dolomite Point Redevelopment Project (DPRP) Engineer to the Contract and Engineers Representative during stage one & 2 of the Construction Stage (providing Construction Management and Monitoring Services)	Aug22-Dec25
ENVIRONMENTAL DEFENCE SOCIETY INC	38,600.00	To develop an options paper and synthesis report undertaking research for a first principle review of the conservation law reform in Aotearoa	May21-Aug24
MOUNTAINS TO SEA CONSERVATION TRUST	38,330.00	Hōteo fish passage analysis phase 3 and NISP implementation study	Nov24-Jun25

Consultant / Consultancy	Amount Spent	Purpose of Work	Duration
LDE LTD	38,156.50	Geotechnical assessment and report of potential platform site,	Aug25–Oct25
CATALYST.NET LIMITED	37,886.64	Project Management - Hunting Permits, Website, Taupo Fishing Licence, IVL Projects	Various
CBRE LIMITED CBRE RENTS TRUST ACCOUNT	37,368.91	Metservice Building repair and Maintenance work	Apr25–Jan26
LLESSUR PROPERTIES LIMITED	37,232.00	Armaments design and coordination	Jan25–Jan26
GS HILL & KA EDGE T/A EDGE EFFECT	36,769.90	Meta analysis and publication writing	May25–May25
APL PROPERTY LTD	36,430.74	Project Management - RFR Memorial Certificates	May23–May25
MAIANGI LIMITED	35,316.90	Cultural support and event management	Aug24–Jun25
FIRST RETAIL GROUP LIMITED	34,400.00	Retail strategy development	May25–Aug25
TAYLOR COLLABORATIONS LTD	33,648.43	Technical advise Motukaraka sessions, Hoteo gorge wetland restorations, Mudfish survey for Ngā Awa catchements	Apr25–Jun25
THE INSPIRING COMMUNITIES TRUST	32,955.00	Learning and insights on governance and collaborative structures	Jul24–Aug24
THE PROPERTY GROUP LTD	32,533.47	Manage the disposal of Mani Sth Rd and Chattertons Rd Rsve	Various
9(2)(a)	32,000.00	Research support	Jan25–Jun25
AORAKI ENVIRONMENTAL CONSULTANCY LT	31,927.74	Cultural advice to the Rakitata Nga Awa project including mana whenua engagement with permissions.	Jul24–Jun25
PLANNING PLUS LIMITED	31,371.49	Planning advice for various projects: Motutapu Power System Upgrade Tiritiri Matangi Wharf Maintenance Sunny Bay site, Kawau Island including investigations	Various
TOTAL INDUSTRIAL SOLUTIONS LTD	31,154.50	Data summary report TAC Sustainability	Aug24–Oct24
AUSTRALASIAN FISH PASSAGE SERVICES	31,021.85	Research Nga Awa Waipoua Fish Passage contract	Mar25–Jun25
ENVIROLINK LTD	30,661.32	Technical advice on contamination, water and asset engineering	May24–Jun25
PLANIT SOFTWARE TESTING LIMITED	30,502.00	Project Management - Hunting Permits	Jul24–Dec25

Consultant / Consultancy	Amount Spent	Purpose of Work	Duration
TRC TOURISM LIMITED	30,400.00	Subantarctic Islands Limits of Acceptable Change workshops and process DOCCM-7878932.	Apr25-Jan26
HUKEA LIMITED	30,000.00	Research and translation services	Apr25-Jul25
MAKER.TECH LIMITED	30,000.00	Provide a view of what a designed outcome register plan could look like, and a solution design on the technology that could be used to rebuild the application	Jun25-Sep25
MAMAKU ENVIRONMENTAL LIMITED	28,660.00	Advisory and delivery service - Jobs for Nature	Oct24-Apr25
NTT NEW ZEALAND LIMITED	28,189.00	Project management - Zero Trust security network transition services	Various
HYPR INNOVATION LIMITED	27,672.30	HYPR Floodlight Discovery 2024	Aug24-Ongoing
SIXTEENTH LETTER LTD	27,650.00	AEMC engagement and communications	Sep24-Feb24
NELSON DATA SYSTEMS LIMITED	27,622.50	Development and support of the main DOC database of data captured by the Tier 2 Monitoring Programme.	Various
WILDLAND CONSULTANTS LTD	26,982.49	Various contracts: Contamination Technical Advice Restoration costings for Te Waihora and Pikiariki	Various
ASTUTE SPRUCE LLC	25,116.37	Contract: Resource allocation visualisation tool application update for	Jul24-Jan25
9(2)(a)	25,000.00	Marine Ecosystems Research - Regional dataset unification	Mar25-Jun25
MARKET ECONOMICS LTD	24,902.80	Cath Cove Economic assessment	Jun25-Dec25
G AND T CONNECT LIMITED	24,895.00	Paid Carparking Pilot strategy	Feb25-Jul25
TARGET DYNAMICS INTERNATIONAL LTD	24,162.76	Safety testing of ammunition	Mar24-Jun24
GEOMETRIA LTD	24,050.00	Archaeological and historic advice	Apr25-Jun25
9(2)(a)	23,957.50	Mahurangi pest species survey	Feb25-Jun25
ENSPIRE CONSULTING LIMITED	23,877.50	Fast Track applications management, report writing and permissions processing support.	Jan25-Apr27
THE AKINA FOUNDATION	23,760.00	Nature fund investment procurement	Sep24-Nov24

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VERIAN GROUP NZ LIMITED	22,997.46	Te Ao Māori Evaluation for JFN programme	Nov24-Sep25
4SIGHT CONSULTING LIMITED	22,848.72	Contamination Technical Advice	Nov22-Aug25
STRATEGIC PAY LTD	22,806.45	HR Services	Various
THE INSPIRING COMMUNITIES TRUST	22,510.87	Learning and insights on governance and collaborative structures - Predator Free	Jul24-Aug24
RUSSELL MCVEAGH	22,330.00	Preparation of an opinion regarding New Zealand Nature Fund's investment processes;	Jul24-May24
ORIGIN CONSULTANTS LIMITED	21,967.82	Dam Technical Advice	Jun25-Jun25
BRANDCAPITAL INTERNATIONAL PTY	21,420.00	Brand equity tracking and driving development	Sep24-May25
AECOM NEW ZEALAND LIMITED	20,587.50	Engineering design & project management duties for repairs to the Milford Flood Protection Scheme along the Lower Cleddau River & development of Monitoring & Maintenance Manual Huts Geotech work and monitoring programme	Various
NGA WAIHUA O PAERANGI TRUST	20,165.59	Cultural guidance, design and panel information from their own Cultural IP	Ongoing
ETHOS ENVIRONMENTAL LIMITED	20,000.00	Project management - Mobilising Biodiversity Data	May25-Jun25
9(2)(a)	20,000.00	Tonga Island and Horoirangi marine reserve monitoring report - NOF-BIO-581	Mar25-May26
GEOSOLVE LIMITED	19,800.00	Geotechnical investigation of site of the Tunnel Beach walking track in Dunedin due to extensive damage from rains in Oct 2024	May25-Apr25
GRIT ENGINEERING LIMITED	19,517.00	Provide support with asset management - document review, summary and recommendations	May25-Jan25
LUTRA	19,224.00	Aoraki/Mt Cook Water Supply Upgrade	Jun24-Jun24
TANIWHA TECHNOLOGY LIMITED	19,200.00	Development and Implementation of Data Sovereignty Framework	Jul24-Nov24
9(2)(a)	19,000.00	Karangahake Gold archaeological survey	Jul24-Jun25
OTAIATOA LIMITED	18,815.02	Translation and capability development	Jul24-Jun25

Consultant / Consultancy	Amount Spent	Purpose of Work	Duration
COSGROVES LTD	18,663.20	Haast Awarua VC Upgrade	Jul24-Jun25
MBC ENVIRONMENTAL LIMITED	18,550.00	Track cutting work in the Ōkārito Kiwi Sanctuary	May25-Jun25
SEAMUS	18,400.00	Land Safety linked In Strategy and Support	Apr25-Jun25
TE HAU MATAO MANATŌPŪ	18,000.00	TAC Concessionaire Wānanga 2024 Cultural design TAC Mangatepopo	Sep24-Jun25
HOKONUI RUNANGA HEALTH AND SOCIAL	17,500.00	Cultural assessment Sub-Antarctic Islands	Various
WHIRIKA CONSULTING LIMITED	17,391.79	Vegetation monitoring of the Bendigo Special Lease 2025	Jun25-Jun25
C & R SURVEYORS LIMITED	17,372.00	Legislation survey services for Motutapu	Dec24-Ongoing
MACLACHLAN CONSULTING TRUST	16,840.00	Finance Review	Jul24-Oct24
9(2)(a)	16,470.00	Support staff with vegetation plot monitoring at Whangamarino	Various
9(2)(a) DRACOPHYLLUM	16,390.00	Predator monitoring - Punakaiki rat tracking	Mar25-Mar25
TE RUNANGA O OTAKOU	16,220.00	Water monitoring	Jan25-Mar25
HUTEC ENGINEERING LIMITED	15,713.32	National Trout Centre Facilities	Jun25-Jun25
FORBES ECOLOGY LIMITED	15,000.00	Restoration plan Kashmir Road & Final report	Apr25-Jun25
9(2)(a)	15,000.00	Preliminary commercial strategy for procuring and managing Infrastructure programme of Maukahuka eradication project	Jun24-Aug25
ASHER INC	14,500.00	This funding is via Asher Inc led by Ngāti Kūrauaia, hapū of Ngāti Tūwharetoa at Tokaanu. Work included development of water monitoring tools for the Tokaanu awa, a biodiversity survey focussing on native and exotic plants, birds and invertebrates within the river system and training Ngāti Kūrauaia youth in water monitoring and river health.	May25-May25
CRITCHLOW GEOSPATIAL LTD	14,480.00	Satellite imagery Waikato Wetland	Mar25-Apr25
WILLOWBANK TOURISM GROUP LIMITED	14,176.80	Specialist kiwi care including ONE chick rearing, disease screening, etc	Ongoing
LORIMER SERVICES LIMITED	13,854.06	Commercial Supply chain expertise and advice	Jun25-Jun25

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KAHUKURA CONSULTANTS LTD	13,800.00	Reporting	Jun25-Jun25
ENGLAND & COMPANY LTD	13,735.99	Geological assessment of landslides. Advise on additional maintenance requirements. Prepare report detailing remediation plan.	Various
GUSTO DESIGN (2022) LTD	13,570.00	Infographics package	Jun25-Jun25
ESPINER CONSULTING LIMITED	13,540.00	Produce a Good Practice Guide - Land Safety	May24-May25
KOWHAI AERO LIMITED	13,500.00	Hukarahi drone works	Feb25-Mar25
LAND RIVER SEA CONSULTING LIMITED	13,266.30	Wanganui River Quarry Access	Nov24-Nov24
CONROY & DONALD CONSULTANTS LTD	12,816.11	Conservation management plan - Te Kei O te Waka	Not Available
W GUMBLEY LTD	12,750.00	Archeological assessment at Te Pare Pa for safety barrier	Feb25-May25
ENVIRO-MARK SOLUTIONS LIMITED T/A TOITU ENVIOCARE	12,518.00	Environmental Audit	Jun25-Jun25
PACIFIC CURLS	12,400.00	Strategic plan & meetings for pest control operations	Mar25-Aug25
CERT SYSTEMS LIMITED	12,114.00	Compliance skills, Ranger Safety, Defensive tactics & Investigation skills	Feb24-Sep24
ECOLOGICAL POTENTIAL LTD	12,000.00	Britta Deichmann - Vegetation mapping Whangamarino	May25-Jun25
9(2)(a)	12,000.00	Reporting and workshop facilitation	Various
MASSEY UNIVERSITY	11,600.00	Kiwi Samples Tuatara quarantine and medical care	Jul24-Aug24
KORN FERRY (NZ)	11,393.20	Job Sizing and Evaluations	Various
R&R CONSULTING (NZ) LTD	10,800.00	Asset engineering	Ongoing
WEED ACTION NATIVE HABITAT	10,500.00	Weed Control, detection and survey at Ocean Beach	Mar25-Jun25
MENE SOLUTIONS LIMITED	10,495.19	Cath Cove consultancy and facilitation support	Apr25-Dec25
RESOLVE GROUP LIMITED	10,470.22	Estimating works for validating our ECI contract pricing and testing the assumptions from the preferred supplier. Project is Ruapehu Redundant Infrastructure project.	Aug25-Nov25
RICKARDS CONSULTANCY	10,398.00	Technical Officer Fees	Ongoing

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NICHOLSON CONSULTING LTD	10,392.90	Support to automate plot sheet production	Jul25-Dec25
NETANA PRODUCTIONS LIMITED	10,000.00	Kokako bird monitoring	Jun25-Jun25
NZ MOUNTAIN SAFETY COUNCIL - WGTN	10,000.00	Land Safety research report	Feb24-Mar25
TUWHARETOA MAORI TRUST BOARD	10,000.00	Contracting of Te Pou Taiao technicians to work with DOC to inform Treaty related aspects of the Conservation and Land Management Amendment Bill, and the upholding of Treaty settlement commitments, with a focus on engagement with PSGEs	Apr25-Oct25
PARETO TOOLBOX NZ LIMITED	10,000.00	Service Now Market Review	Nov24-Dec24
SHEPPARD & ROUT ARCHITECTS LTD	9,625.00	PRMF Design Renders Minor Works	Mar25-Jun25
9(2)(a)	9,550.00	Research on Plant Species on the Brink (PSOTB)	May25-Jun25
GEOCIVIL CONSULTING ENGINEERS LIMIT	9,420.00	Morgans Bluff Basic Risk Assessment	May25-Jun25
9(2)(a)	9,337.26	TAC Wānanga Design advice and reporting	May25-Jun25
SLR CONSULTING NZ LTD	9,087.50	Hooker River Landfill #2 DSI	Apr24-Jul24
9(2)(a)	8,925.00	Cyclone recovery development strategy	Jun24-Jun24
9(2)(a)	8,600.00	Facilitation of Waipoua Visioning Wānanga and document development	Jun25-Jun25
LEWIS BRADFORD & ASSOCIATES LTD	8,440.00	Haast VC Extension - Structural Design	Jul24-Jun25
JOHN COCKS LIMITED	8,376.35	SSI-O-522 Iris Burn Hut WWTS design	Dec24-Jun25
DC STRUCTURES STUDIO LTD	8,250.76	Engineering Bridge Design Services	Ongoing
EQ STRUC LIMITED	8,000.00	St Bathans Hall strengthening stage 1	Jun24-Jun24
GNS SCIENCE	8,000.00	Routeburn Track landslide hazard and risk assessment	Sep24-Oct24
KIWA DIGITAL LIMITED	7,900.00	Cultural Intelligence to support staff	Sep24-Oct24
MILFORD SOUND TOURISM LTD	7,666.66	Work regarding tsunami at Piopiotahi	Nov24-Dec24
THE DIGITAL CAFE LTD	7,650.00	Digital ad for Cath Cove Campaign	Dec24-Feb24

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BTB SOLUTIONS LTD	7,475.50	Matiu Kapiti Power Replacement	Apr25-Jul25
WATSON ENGINEERING	7,416.20	Fabricate Install Gates ABCD Reserve	Oct24-Feb25
WINSBOROUGH LTD	7,380.00	Executive Selection Testing Ops Manager	Feb25-Feb25
SOUTHERN ARCHAEOLOGY LTD	7,360.00	Vegetation Management Plan	Apr25-Jun25
PAUL CUMMACK CONSERVATION LIMITED	7,082.50	Architectural services for Kems Pouwhenua	Apr25-Apr25
BLUELINE CONSULTING	7,077.95	Engineering design of Whakaipo Bay Carpark	Jul24-Dec24
9(2)(a)	7,043.48	Draft Strategy Discussion Doc PF2050	Oct24-Jun25
PLAN. HERITAGE LTD	6,810.25	Wakakura Heritage advice	Nov24-Dec24
DAVIE LOVELL SMITH LTD	6,728.50	Road engineering	Jun23-Aug24
9(2)(a)	6,727.50	1080 bait dev technical support	Nov24-Jan25
CONSULTANCY SERVICES AOTEAROA LIMIT	6,500.00	HR consultancy	Mar26-Mar25
SILVESTER CLARK LIMITED	6,400.00	MetService DSA Review	Aug24-Sep24
INDEPENDENT QUANTITY SURVEYORS LTD	6,400.00	Provide concept design cost estimates redesign - Te Anau Visitors Centre	Sep23-Jun25
9(2)(a)	6,300.00	Cultural support	Jan25-Jan25
9(2)(a)	6,241.60	Butterfly Identification	Sep24-Jun25
INSTITUTE OF ENVIRONMENTAL SCIENCE	6,200.00	DNA sequencing	Jul24-Jul24
9(2)(a)	6,000.00	Draft husbandry manual	Jul24-Jul24
JIMMY'S ENGINEERING LIMITED	5,887.00	Engineering Services McCormick Deering	Mar25-Mar25
9(2)(a)	5,850.00	Mecodeoma Survey	Feb25-Jun25
HANCOCK & ASSOCIATES LIMITED	5,800.00	Professional coaching for Brent Beavan	Jul24-Jun25
INSIDE OUTSIDE ARCHITECTURE LIMITED	5,716.50	Pipiriki FB Upgrade - Dev&Det Design	Mar24-Jun25

Consultant / Consultancy	Amount Spent	Purpose of Work	Duration
TASMAN GOWLAND SURVEYORS LIMITED	5,500.00	Etheredge, Aorere Valley, survey & plan	Dec24-Dec24
WOLLEMI CONSULTING LIMITED	5,500.00	Aotea Advocacy Plan	Jun25-Jun25
ENVIRONMENTAL PROTECTION AUTHORITY	5,500.00	EPA HS3 application - for hand laid field trial of Readymade predator 1080 bait	Oct24-Dec24
VEOLIA WATER SERVICES (ANZ) PTY LTD	5,440.25	Investigation into Raw Water Veolia Turbidity	Dec24-Dec24
AVID PLUS LIMITED	5,250.00	Review hazardous substances management	Jan25-Feb25
NEUFLOW PROJECTS	5,130.00	Pollen St wall engineering	Feb25-Feb25
AND ARCHITECTURE LTD	5,003.25	Architectural services in connection with Chatham Islands - DOC White House Developed Design	Feb24-Jan25
D STONE ELECTRICAL	5,000.00	Kapiti Island Power consult	May25-Jun25
SOUTHERN SEABIRDS SOLUTIONS TRUST	5,000.00	International seabird mitigation trials	May25-Jun25
MATU BOOTH	5,000.00	Revision of NZNBBS Banders Manual	Jun25-Jun25
W2 Limited	5,000.00	Structural Engineering design of viewing platform - Punakiki - Nature Walk	May23-Jun24
IRON DUKE PARTNERS LIMITED	5,000.00	Better Business Engagement	Nov24-Jan25
MCKINLAY SURVEYORS 2010 LIMITED	4,950.00	Mapping Property Boundaries and Survey	Apr25-Apr25
WAI KOKOPU CONSULTING	4,928.21	WKO Peat Lake CTW review Phase 1 labour	Apr25-Jun25
Total Compliance Group Limited	4,548.35	Compliance inspection ANC	May25-Jun25
STILES AND HOOKER LIMITED	4,540.00	Drawings for Pinnacles hut installation	Nov24-Jan25
PLATEAU CONSULTANTS LTD	4,527.60	TAC - Visitor Centre Survey Plan work	Jun25-Jun25
THIRD BEARING LIMITED	4,500.00	TAC Review - measures mapping	Jan25-Jan25
RILEY CONSULTANTS LTD	4,466.00	Hooker Bridge Geotechnical Inspection	Apr25-Apr25
SANE SOLUTIONS LTD	4,452.50	MOC - Change Process Reviews	Jul24-Jul24
9(2)(a)	4,450.00	Kaikoura - Seismic Engineering	May23-Jul24

Consultant / Consultancy	Amount Spent	Purpose of Work	Duration
ENVISER LTD	4,405.00	Environmental advisory services for the paid parking pilots at Aoraki	Mar25-Mar25
NZ TRANSPORT AGENCY	4,400.00	MOU review	Apr25-May25
TL SURVEY SERVICES LTD	4,180.00	Cadastral Survey - Morning Star Recreation Reserve	Dec24-Dec24
TAUPO MANUFACTURING ENGINEERS LTD	4,146.00	Engineer design for Huka Fall in fill barriers	Sep24-Apr24
LIMINALITY LTD	4,125.00	Facilitation for Regulatory Services	Sep24-Nov25
DAVE PEARSON ARCHITECTS LTD T/A	4,098.40	Architectural services- Fort Takapuna, Devonport	Dec23-Jun24
9(2)(a)	4,010.00	Editing services	Jan25-Feb25
Te Imurangi Ltd	4,000.00	Ngā Whenua Rahui Kauhau - cultural guidance	Sep24-Sep24
GILBERT HAYMES & ASSOCIATES 2016 LI	4,000.00	Surveying services - Mid Travers Hut	Sep24-Dec24
BUCKTON CONSULTING SURVEYORS LIMITE	3,900.00	Redefinition Survey and Topographical Survey	Jan25-Jan25
9(2)(a)	3,840.00	Ngā Riha wai-Māori - Technical Support	Apr25-Dec25
MC4 LIMITED	3,835.00	Engineering design - Lookout Rd	Dec24-May24
AUGMENT RESOURCES (NZ) LIMITED	3,717.15	Facilities management	Mar25-Nov25
9(2)(a)	3,691.35	MOP engagement support	Oct23-Jan24
9(2)(a)	3,625.02	Drinking Water Infrastructure Programme	Apr24-Dec26
9(2)(a)	3,620.00	Hannahs Clearing Lizard Survey	Jun25-Jun25
AUKAHA	3,573.90	Engagement with Mana whenua	Dec24-Dec24
9(2)(a)	3,565.22	Consultancy on native frogs regarding Oceana Gold Ltd Waihi North underground mining application	Jul24-Feb25
DALEY PROPERTY SERVICES LIMITED	3,532.00	Motutapu Power-DPS Scoping	Dec24-Dec24
SPLICE DESIGN LIMITED	3,520.00	Fox Glacier - Architectural Design	Sep24-Oct25
THOMPSON TWINS CONTRACTING LTD	3,500.00	Kaweka goat control 2025	Feb25-Mar25

Consultant / Consultancy	Amount Spent	Purpose of Work	Duration
TE RUNANGA O KAIKOURA	3,500.00	Advice for Molesworth Management Plan	Aug24-Jun25
ABLEY TRANSPORTATION CONSULTANTS LI	3,450.00	Review Pike River Mine Access roading options and prepare a technical note with our findings, recommended option or alternative design	Nov24-Nov24
9(2)(a)	3,327.37	Forestry Advisory Services	Jun25-Feb25
WRATT RESOURCE MANAGEMENT PLANNING	3,150.00	Support meeting Permissions Targets	Apr25-Apr27
9(2)(a)	3,062.50	Medical advice	Nov24-Dec24
9(2)(a)	3,000.00	Karangahake Gold Icon report to create and provide GIS mapping	Oct24-Nov24
WTP NEW ZEALAND LIMITED	3,000.00	Surveying Services in Pike River Memorial Pavilion	Mar25-Apr25
TE ROROA COMMERCIAL DEVELOPMENT	3,000.00	Co-design aspects of phase 1 Tane Mahuta boardwalk and platform upgrade	Jun24-Oct24
PAUL MCARTHUR	2,875.00	Mautohe Cathedral Cove Sustainability Project - Environmental & Social Impact Assessments	May25-Dec25
CERNO LTD	2,800.00	360 surveys for the Public Affairs Leadership Team	May25-Sep25
9(2)(a)	2,750.00	Reform Policy and Engagement Advice	May25-Oct25
9(2)(a)	2,700.00	Translation services	Nov24-Jan25
PICTION.COM PTY LTD	2,597.59	Provide specialized hosting activities	Sep24-Sep24
TE RUNANGA O MOERAKI INCORPORATED	2,588.03	Hui support	May25-Jun25
REO MĀORI MAI LIMITED	2,500.00	Te reo review Kākāriki Karaka Recovery Group	Jul24-Jan24
GEOCONSULTING LTD	2,500.00	Review of Young Valley Dam response and thresholds	Oct24-Mar24
TAI POUTINI PROFESSIONAL SERVICES L T/A TAI POUTINI RESOURCES LTD	2,482.70	Project management - Conns Creek Road Reinstatement	Jul24-Jul24
9(2)(a)	2,458.90	Kea research field work	Jan25-Jan25
SGS NEW ZEALAND LTD	2,433.50	Maataariki Survey	Jan25-Feb25
ENVIRONMENT INNOVATION AND STRATEGY	2,433.40	Fast Track Consenting services	Jun25-Apr27

Consultant / Consultancy	Amount Spent	Purpose of Work	Duration
TITOKI LANDCARE LIMITED	2,430.00	Living Water - Mangaotama Transition	Aug24–Aug24
DONOVAN ECOLOGICAL MANAGEMENT LTD	2,400.00	Ecological advice including data processing and write up	May25–Jul25
Dry Crust Holdings Ltd	2,312.99	Website hostings	Jul23–Jun24
SOUTH ISLAND ARCHAEOLOGY (SIA)	2,240.00	Archaeological Assessment - Aoraki	Apr25–May25
GREAT LAKE CONSULTING LIMITED	2,188.35	Whakapapa 3-Water project workstream	Apr24–Jun24
FAMCO WATER LIMITED	2,170.00	Koi Eradication Ngapaeruru WB18BS	Feb25–Jun25
9(2)(a)	2,000.00	Advice to Kokako RG	Jun24–Jun25
STOTOVER DESIGN LTD T/A CLARK FORTU	1,919.90	Survey of suspension bridge to Blue Pools, Makarora	Feb25–Feb25
9(2)(a)	1,713.75	Wildlife research: review of WARO - EH	Jun25–Feb25
BORRMEISTER ARCHITECTS LTD T/A BORRMEISTER ARCHITECTS	1,705.00	Architects Services for the design of a strengthening scheme and building upgrade of the old Kaikoura field base at 115 Ludstone Road, Kaikoura	Apr24–Aug24
TOI MARIRE LIMITED	1,500.00	Taranaki Crossing signage - Toi Marire	Oct24–Feb25
MAMMALIAN CORRECTIONS UNIT LTD	1,484.39	MCU help for Macraes Trip 8	Jan25–Oct25
SOUTHERN CONTRACTORS	1,312.50	Short tail bat PIT tagging	Jan25–Jan25
TE TAUTE TE WHAREPOURI TAIEPA	1,304.35	Cultural Support for Hēteri Ā Nuku at Assessment Centre	May25–May25
YELLOW CONSULTING LIMITED	1,250.00	Advocacy services	May24–Jul24
TE RUNANGA O TOA RANGATIRA INCORPOR	1,125.00	Cultural advice and input to Molesworth Conservation Management Plan	Dec24–Jun25
OROKONUI ECOSANCTUARY LIMITED OROKONUI ECOSANCTUARY	1,050.13	Kiwi creche services	Apr25–Apr25